# **Environment and Regeneration PPB – Priority Based Monitoring Report**

Rep

orting Period: Quarter 1 – 1st April 2023 to 30th June 2023

#### 1.0 Introduction

- 1.1 This report provides an overview of issues and progress against key service objectives/milestones and performance targets, during the first quarter of 2023 / 24 for those service areas within the remit of the Environment and Regeneration Policy and Performance Board.
- 1.2 Key priorities for development or improvement in 2023 / 24 were agreed by Members and included in Directorate Plans, for the various functional areas reporting to the Environment & Regeneration Policy & Performance Board i.e.:
  - Development & Investment Services
  - Open Spaces and Waste and Environmental Improvement
  - Highways, Transportation & Logistics and Physical Environment
- 1.4 The way in which traffic light symbols have been used to reflect progress to date is explained within Section 7 of this report.

#### 2.0 Key Developments

2.1 There have been a number of developments within the Directorate during the period which include:-

## **Economy Enterprise & Property**

## 2.2 Regeneration Town Centres

### **Halton Lea**

Halton 5 redevelopment of offices to residential units (113 residential units comprising 14 2 bed and 99 1 bed) - Practical completion Q.2

Riverside – Phase I (Tricorn, local centre & church) – Planning permission expected in Q.2. Phase II (which includes Uplands and Town Park) - application expected in Q.2

Draft East Runcorn/Shopping City Movement Strategy now in consultation

Former Magistrates Court Halton Lea – Planning Pre-Application submitted for conversion of Courts for 29 residential units (17 2 bed and 12 1 bed)

East Lane – Former Government Offices to be converted into 153 units, 66 bed care home, along with 85 bed hotel. S.106 now signed. No indication of start date

"Changing Places" - Project to improve facilities & access at Halton Lea library. Tender assessment now complete and with contractor/developer "Parklands" winning with a tender price of £76,545

#### Runcorn

Work to progress the programme of projects called "Reconnecting Runcorn" funded by the £23.6m Runcorn Town Deal is progressing with all proposals achieving traction. Most projects are progressing through the design phases, led by consultant teams. First achievements on site can be reported:

Hazlehurst had its official opening of 71 High Street on 9 June, which coincided with a Reconnecting Runcorn public information event at the Brindley which was well attended by the public, with information stands on all project outputs with all Architects involved presenting.

Contractor Dunkil is currently on site to deliver the substructure of the Buddhist Temple, with the Peace Garden works starting next month.

The procurement process to find a builder for the youth centre at 57-59 High Street has started and could see start on site January 2024. Warden Construction has started the soft strip out of 59 High Street.

The Brindley extension is likely to start on site early 2024.

Finding an operator for the proposed enterprise facility at Elite House has been prioritised over further detailing the design.

#### **Runcorn Station Quarter**

We recently went out on the Chest to carry out a soft market test for an Operator for the Enterprise Hub at Elite House. We received a positive response, 8 submissions in total, which has informed us of how next steps should be progressed. We are now producing a procurement pack with some assistance from Sanderson Weatherall, and possibly a legal procurement expert, to provide expertise on tender route, legal structure and drafting legal documents.

We have now completed PACE ES3 for Runcorn Station Development, following an options selection process and have agreed on a preferred option. Within Network Rail the project has been moved to the Capital Delivery Team, where Contract Requirements document has been produced to prepare for a procurement exercise for a Stage 4 supplier to develop the single option and obtain an Approval in Principle.

A plan is close to being finalised that highlights of pockets of land in the Runcorn Station Area red line boundary that are currently unregistered. This will be used to support the Council's application under Ad Medium Filum to Land Registry

#### 2.3 Regeneration Non-Town Centres

## <u>3MG</u>

3MG has commissioned an audit of final year of delivery outcomes where RGF targets are considered, and this full audit of job outcomes will determine the precise number of jobs that were generated by that element of the scheme. The final major parcels of land disposal completed with the sale of HBC Field on top of the disposal of Linner Cottage.

Liberty Park progress is the same as the last quarter with the occupier of 107 (Retape) expressing an interest in part of the remaining site however with this, HBC Field (545) and Viking being Freeport Tax Sites it is anticipated that they will be occupied within 24 months with some 900,000 square feet of floor space will come into use.

HBC Field has received full planning approval and Viking site Exeter is due for completion in the summer of 2023 adding a 195,000 square foot unit to the portfolio of premise in Halton to market.

#### Sci-Tech Daresbury

The Joint Venture continue to progress proposals for Project Violet Phase 2 to provide 83,000 sqft office and laboratory space. Land acquisition and Investment Zone discussions are also ongoing.

#### Foundry Lane

Cityheart Ltd (the appointed Development Partner) have made good progress with Phase 1 of the project – with Construction Works imminent. Preparatory works ongoing with Phase 2 with good initial progress being made here too.

#### Astmoor

The Joint Venture Partner (Langtree) is now in place and contractualised – with a Delivery Programme currently being drawn up. Quick Wins are envisaged in what will be an important long-term regeneration proposal for the Astmoor area in line with the wider Astmoor Regeneration Masterplan.

#### Murdishaw

Onward continue to work with the newly established CIC to develop the community café in Gorsewood with refurbishment anticipated to be complete in Q2. Continue to work with members of the local community to develop a community garden/allotment project at Murdishaw Community Centre.

#### **Energy Retrofit Programmes**

- The team continue to manage a number of grant schemes to enable Halton residents, private landlords and Registered Providers access funds to improve the energy performance and decarbonise homes within the Borough. These schemes are being delivered in partnership with the Liverpool City Region Combined Authority, with grant funding secured from Department for Business, Energy & Industrial Strategy;
- Delivery of the Sustainable Warmth Fund has been the main focus of activity during this quarter. This fund enables homeowners and those privately-renting to access grants for improvement measures including loft insulation, solar panels and air source heat pumps.
- Residents' queries and applications for grant funding have been high this quarter, which is due higher energy and heating cost over winter.

#### West Runcorn Employment Growth Area

- The Council is continuing to work with INOVYN (part of the INEOS Group) and on their intention to improve and attract investment at their Runcorn site. This is part of a broader ambition to support longer term growth in green industry and jobs within West Runcorn.
- The Council has a memorandum of understanding with the Liverpool City Region Combined Authority to establish a Liverpool City Region Freeport, which includes Port of Weston.
- The Council continues to work towards undertaking design, feasibility and technical survey work to provide much needed infrastructure to unlock the Port of Weston. This work will be funded through drawdown of an initial tranche from the provisional allocation of £6.5m of capital seed funding. Subject to a grant funding agreement, it is anticipated this feasibility work will commence In Quarter 3 2023/24.

## **Business Improvement and Growth**

The Business Improvement and Growth Team is going through a period of transition and hence forth will be the Business Investment and Growth Team, reflecting the revised nature of activity. The result of this is that the team is delivering a communication and engagement plan to improve engagement with the business community which is already reaping dividends.

#### **Business Growth Programme**

The Business Growth Programme closed and at first sight achievement was higher than the profile; a surpassing of targets which once appeared impossible given its predominant period of activity was through the Covid-19 pandemic is a remarkable achievement and testament to the dedication of the Team. This will be verified by the next quarter reporting. With ERDF ending this programme will now come to an end and will not formally be replaced.

## **UK Shared Prosperity Fund**

Towards the end of the quarter the Combined Authority issued their outline vision for place-based business support which includes an allocation of funding and correlated target, and the Business Improvement and Growth Team began scoping and formulating how the programme will be developed and delivered in Halton. The team have designed a programme with 11 strands of support using a symphony of funding sources. This programme will be launched in quarter 2 of this year with challenging but achievable targets.

### 2.4 Asset Management

Sale of freehold interest in Fiddlers Three public house Astmoor Lane, Runcorn completed 23 June 2023

### 2.5 Asset management

Non Domestic Rating bill – the rating list has been revalued 2023 which will increase the NNDR payable for occupiers of Council properties. There are more frequent revaluations planned from 2026 and the ability to deliver more frequent revaluations from 2026 is dependent on the Valuation Office getting more data. The VOA now wants more data on the properties occupied and rents payable. At the moment the VOA has statutory powers to obtain rental information using rent return forms and the Council completes the forms as landlord and the tenant completes one separately. Ratepayers will soon have to notify the VOA of occupier or physical property changes and to provide rent, lease and, where appropriate, trade and other information used for valuation purposes. This will be submitted via a new online portal together with an annual confirmation statement within 60 days of the start of the financial year. There will be a resource requirement to comply with the VOA timescales to avoid paying a fine.

Currently the Council does not appeal any of the rateable values in line with guidance from Finance but this may have an unintended consequence that changes will be picked up changing rateable values up or down.

## 2.6 Programmes Office

The focus for this period has been continue to embed the new Programmes Office Team, determining roles and responsibilities and continuing to recruit to vacant posts.

The Team is now servicing the Town Deal Board and has submitted the latest claim to DLUHC for the Town Deal Programme, ensuring compliance and future release of funds.

The Team has submitted an initial claim for Halton's UK Shared Prosperity Fund and is managing the delivery of this programme, worth £3.5m to Halton in total.

The Team also manages Halton's Destination Marketing Programme and gave a tour of the Borough to Liverpool City Region colleagues in June and is currently working on a Heritage Open Days campaign for Sept.

The Team has received 14 new enquiries for funding in the period and helped to secure £296k in external funding. The Team has submitted grant requests to the value £6.4m; is currently drafting bids to the value of £4.7m and is monitoring schemes to the value of £47m.

#### 2.7 Policy Planning & Transportation

\*No returns provided

## 2.8 Highway Development

\*No returns provided

#### 2.9 Planning

\*No returns provided

## 2.10 Community & Environment

## 2.11 Waste Management

## **School Litter Pick Activities**

The Waste Management Team organized and participated in 11 school litter pick activities.

For each session, Officers took out a class size group to an area close to the school and undertook litter picking. The Council provided pupils with litter pickers, hoops and Hi-Viz vests and each school received a certificate of participation. 539 pupils and teachers took part with more than 60 bags of rubbish being collected over all the sessions.

## **Community Walkabouts**

The Waste Management Team has been involved in 6 neighborhood 'walkabouts' along with a total of 60 local community volunteers. The walkabouts are in joint working with local Housing Associations and other partner agencies. Council Community Engagement Officers take part in the walkabouts to discuss/make note of any issues they find, engage with residents, door knock, pass out information and report back anything that may need to be actioned.

#### Skip Schemes

The Waste Management Team organized and managed 4 community recycling skip schemes. The schemes, which were requested by local Ward Councillors and delivered with Area Forum funding, saw skips placed at a number of locations within each ward for General Waste, Wood and Mixed Metals. A total of 66 skips were filled by residents over the 4 schemes.

## 2.12 Open Spaces

#### **Parks**

At its meeting of the 20<sup>th</sup> April 2023, the Council's Executive Board approved a recommendation for a proposal to open a café facility at Pickerings Pasture Local Nature Reserve. This recommendation was subsequently supported by Full Council. The project has been added to the Council's capital spending programme and Officers are seeking to secure the necessary funding. The new café facility would be advertised as a franchise opportunity and, once opened, would see the Council receive income which could be used to offset the running costs of its public parks. It will take a little time for the new café facility to be constructed and during this time Officers are looking to put in place some interim arrangements which will most likely involve a mobile provision offering food, confectionary and beverage options.

Enhancing the café offer at Pickerings Pasture will provide the following benefits;

- It will result in an increase in the number of people enjoying a safe and welcoming space.
- (More visits to parks means more people taking healthy exercise and gaining the benefits of being in a green environment which is proven to be beneficial for mental health)
- It will see families spending longer at the park in a clean and healthy environment (At present the lack of public toilets and refreshment facilities limit the time that visitors can spend at the location)
- It will create local employment opportunities
- The presence of a staffed café will create the feeling of a safer environment and will bring a level of supervision that would otherwise not be possible.

## 3.0 Emerging Issues

3.1 A number of emerging issues have been identified during the period that will impact upon the work of the Directorate including:-

#### **Economy Enterprise & Property**

#### 3.2 Regeneration Town Centres

#### **Runcorn Station Quarter**

For both projects there are funding constraints, Town Deal funding must be spent by March 2026, therefore there is a risk that an Operator and the works are not completed by the deadline. The Station Development is also due to be completed by 2026, funding is yet to be secured by is in the Combined Authorities pipeline, however if there are delays to the programme this could jeopardise funding being secured.

## 3.3 Regeneration Non-Town Centres

## **Runcorn Station Quarter**

 For both projects there are funding constraints, Town Deal funding must be spent by March 2026, therefore there is a risk that an Operator and the works are not completed by the deadline. The Station Development is also due to be completed by 2026, funding is yet to be secured by is in the Combined Authorities pipeline, however if there are delays to the programme this could jeopardise funding being secured.

## **Regeneration (Non-Town Centres)**

<u>Homes England – New Strategic Plan and Funding Changes</u>

- In May, Homes England, the Government's housing and regeneration agency launched its next fiveyear Strategic Plan.
- Over the previous decade the agency had been focussed on boosting housing supply and funding affordable and specialist housing delivery. The new Plan broadens this scope to also include supporting housing-led mixed-use regeneration schemes, particularly within town and city centres.
- Alongside the launch of the Plan, Homes England announced that its current Affordable Housing Programme 2021 2026, would now have the flexibility to fund replacement of existing homes with new affordable homes, were a number of requirements can be met.
- Both the Strategic Plan and funding changes, present opportunities to secure additional funding for delivery of regeneration and housing renewal projects in Halton, this includes proposals being brought forward in Palacefields, and Runcorn and Widnes Town Centres.

## 3MG

There will be a verification of the report of the audit from Halton appointed accountants to verify the number of jobs created by the scheme and this will form part of the programme close which will include HBC, ESKEN and DLUC. There are several parcels of land which will remain in the ownership of HBC, and we will be actively marketing them for disposal thus effectively extending the programme beyond 2023 but on a scaled-down basis.

### 3.4 Business Improvement and Growth

### **Business Growth Programme**

As mentioned, this closed at the end of June this quarter in parallel to the closing of all UK ERDF programmes and measures are in place to ensure the continuation of more general business support from the mainstreamed Business Investment and Growth Team.

## **UK Shared Prosperity Fund**

As mentioned under the section on progress "Combined Authority issued their outline vision for place-based business support which includes an allocation of funding and correlated target, and the Business Improvement and Growth Team began scoping and formulating how the programme will be developed and delivered in Halton. The team have designed a programme with 11 strands of support using a symphony of funding sources."

This will require a significant resource from the Business Investment and Growth Team to develop. And will be co-designed and developed in conjunction with local partners (notably HEP partners) and Liverpool City Region partner authorities.

#### **Investment Zones**

Discussions are ongoing with LCR Combined Authority in relation to a Life Sciences Investment Zone which will include Sci-Tech Daresbury in Halton.

## 3.5 Programmes Office

Recruitment remains a concern; there were no applications for the Promotions Officer role or the UKSPF Officer role so alternative arrangements are being worked up; interviews will take place for the Scale 4 Funding Support Assistant role early August.

Working to embed the objectives of the Team across the Department.

The Team workload remains substantial as we continue with our delivery/monitoring of UKSPF, Town Deal and Destination Marketing.

Planning an annual funding update for Corporate PPB in Sept.

#### 3.5 Policy Performance Transportation

\*No returns provided

#### 3.6 Community & Environment Services

\*Nothing to report at this time.

## 4.0 High Priority Equality Actions

- 4.1 Equality issues continue to form a routine element of the Council's business planning and operational decision making processes. Additionally the Council must have evidence to demonstrate compliance with the Public Sector Equality Duty (PSED) which came into force in April 2011.
- 4.2 The Councils latest annual progress report in relation to the achievement of its equality objectives is published on the Council website and is available via:

http://www4.halton.gov.uk/Pages/councildemocracy/Equality-and-Diversity.aspx

## 5.0 Performance Overview

5.1 The following information provides a synopsis of progress for both milestones and performance indicators across the key business areas that fall within the remit of the Board.

Ref	Objective: To develop, coordinate and deliver major regeneration programmes To deliver Runcorn Towns Fund programme.	
EEP 03	Environment and Urban Renewal	

Milestone	Progr ess Q1	Supporting Commentary
Spend the £23.6m by <b>31</b> st <b>March 2026</b> .	<b>✓</b>	Spend is increasing in line with expectations around project development. Larger spending still to start when projects enter construction phase.
To secure additional funding for key projects (Enterprise Centre and Creative and Digital Skills Centre) by <b>September 2023</b> . To secure vacant possession by <b>July 2024</b> .	U	Bid to Youth Investment Fund is not successful, further communications to follow. Other bids to LCA ongoing.  Negotiations started with final leaseholder St Paul's mews and ongoing.
To review all projects (program and budgets) to make key delivery decisions by <b>September 2023</b> .	<b>✓</b>	Ongoing

Ref	Objective: To deliver Runcorn Station Quarter
EEP 04	Environment and Urban Renewal

Milestone	Progress Q1	Supporting Commentary
To provide a new station building by <b>December</b> 2025	U	Funding is still to be obtained from CRSTS for the build. Planning consent is also still to be obtained
To progress an Ad Medium Filum application with DLA Piper for various pieces of land within the red line boundary	<b>✓</b>	On going

Ref	Objective
EEP 05	Corporate Resources: To maximise and maintain external funding resources  To oversee the successful delivery of the Council's externally funded (economic regeneration) programmes, including employment, learning and skills and other schemes identified as corporate priorities.

Milestone	Progress Q1	Supporting Commentary
To establish the Programmes Office Team, ensuring the full team is in place and competent, with clear roles and responsibilities.	U	Much of the Team established and roles and responsibilities clear; 3 post still to be recruited
To establish/get endorsed a Business Justification Case for all bids over £50,000 to ensure the relevance and deliverability of externally funded schemes. All bids to be logged with the Programmes Office and all officers within the department to attend the Bid- Writing course before drafting any bids.	U	Business Justification Form developed and distributed; one successful bid-writing course delivered to Dept staff, next one due Sept 23. Challenge in gaining information from other Dept teams on funding secured and pipeline bids – not got full picture yet.
To ensure effective systems are in place and understood for the monitoring of the Town Deal programme to minimise the risk of clawback/non-compliance	U	Started to service Town Deal Board from April 23; allocated monitoring officers to each strand; one Programme Monitoring Report submitted to Govt June 23. Still working on processes and procedures; Promotions post not recruited to, therefore this area is not as active as should be.

Ref	Objective
EEP 06	Corporate Resources: To provide a comprehensive and strategic asset management service Manage the Council's commercial and investment portfolio, implement the Council's disposal programme, support the Council's regeneration team for delivery of projects, provide asset valuation and associated financial reports to feed into the close down process.

Milestone	Progress Q1	Supporting Commentary
Commence re tender process <b>July 2023</b> for the contract for external property consultants to provide provision of estate management service.	<b>✓</b>	Procurement instructed to assist, task brief drafted and reviewing the fee cost on Crown Civil Service framework

Complete the asset management reporting to meet the timetable of financial close down by <b>30 April 2023.</b>	×	Reports provided to Finance by 30 June, completed queries on the reports by 9 July. Task not complete by end April as queries on report came in after that date
Commence the re tender process July 2023 for the contract to appoint property advisers to prepare asset valuations.	<b>✓</b>	Request made to procurement to commence re tender process
By 30 June commence marketing of 'hand back' sites in Widnes for disposal.	x	Marketing not commenced waiting for the outcome of site investigation reports and discussions with UU over the location of easements across the sites. Site investigation reports due end July and UU discussions end July.  Target for marketing by end Q2

**EEP 10** 

Corporate Priority: To design, manage and deliver a place-based business support programme for Halton

Commission support sessions to provide advice and guidance based on initial diagnostic.

Milestone	Progr ess Q1	Supporting Commentary
Scheme in Place <b>September 2023</b>	U	Scheme in Place <b>September 2023</b>
Scheme finalised March 2025	U	Scheme finalised March 2025

Ref	Objective
EEP 11	Corporate Priority: Secure funding, support procurement and ground-breaking to take place for Ultraviolet at Sci Tech Daresbury Commissioning of Ultraviolet

Milestone	Progress Q1	Supporting Commentary
Funding Secured Q3 2023 / 2024	<b>✓</b>	Discussions are ongoing with funding providers and the CA in regard to Investment Zones.
Procurement <b>Q4 2023 / 2024</b>	✓	Initial discussions with Procure Partnerships to utilise framework for procurement
Groundbreaking <b>Q1 2024 2025</b>	U	The current programme is targeting a start on site for April 2024.

# **Development and Investment Services**

# **Appendix 2: Progress Against Performance Indicators**

To provide support to Start-ups, with a focus	This service is currently not delivered by Halton BC	5	11	Business Starts in all sectors (non-specialised)
on enterprise ready entrepreneurs (within 3 months of establishing a business) and a focus on founders who are looking to employ people within 24 months, export and/or generate high turnover growth. To include all				
businesses. Programmes Office fully resourced	Programmes Office established Oct 1 <sup>st</sup> , 2022.  Two positions remain unfilled.	Team fully recruited and operational.  Programmes Office systems fully embedded in	Programmes Office systems fully established across the Council.	Full team recruited.  Roles and Responsibilities fully understood by Dept.  New systems established – see strategic issue above.
Externally Funded schemes effectively monitored	Programmes Office established as monitors of the Town Deal programme.	Two claims successfully submitted and annual draw down received.  GFAs issued to relevant projects.  Roles and Responsibilities clearly allocated and understood.	Six claims successfully submitted and annual drawdowns received.  No clawback/issues.  Audit issues successfully dealt with.	Regular Town Deal catch ups with relevant staff.  Roles allocated and understood within Programmes Office.  Systems established to successfully record and complete claims.

Continued	3 Projects Managers	90% of	95% of schemes	Possibly create an additional
Successful	currently in post	schemes	delivered within	project manager post if
Delivery of	<b>Delivery of</b> managing external d		the contractual	workload likely to increase.
Capital	consultants to help	within the	completion date	
schemes if	deliver various	contractual	and within the	Increased use of consultants
workload	schemes	completion	contract sum.	to help deliver various
increases due		date and		schemes
to accelerated		within the		
regeneration		contract sum.		

# Policy, Planning and Transportation

Ref	Objective
PPT 01	Local Transport Plan (LTP) Capital Programme – Deliver the LTP Capital Programmes to ensure that the transport system is maintained and developed to meets local needs.

Milestone	Progress Q1	Supporting Commentary
To deliver the 2019/30 LTP Capital Programme March 2022		*No figures or KPI's Provided

Ref	Objective
PPT 02	Highway programmed maintenance.

Milestone	Progress Q1	Supporting Commentary
Ensure continued unrestricted availability of the Highway network and to allow future maintenance to be delivered on a steady state, lifecycle planned basis.		*No figures or KPI's Provided

Ref	Objective
PPT 03	Highway Routine and reactive maintenance

Milestone	Progress Q1	Supporting Commentary
Continue to maintain the Highway Authorities statutory duties in accordance with Section 41 and 58 of the Highways Act.		*No figures or KPI's Provided

# **Appendix 2: Progress Against Performance Indicators**

Ref	Description	Actual 2022 / 23	Target 2023 / 24	Quarter 1 Position	Current Progress	Direction of Travel	Supporting Commentary
PPT LI 01	Percentage of third party compensatio n claims due to alleged highway / footway defects successfully defended. Annual Calculation.	Not available	Not available	Not available	*	*	*No figures or KPI's Provided
PPT LI 02	Net additional homes provided	152	350	N/A	*	*	*No figures or KPI's Provided
PPT LI 03	Number of affordable homes delivered (gross)	22	N/A	N/A	*	*	*No figures or KPI's Provided
PPT LI 04	Processing of planning applications (%) as measured against targets for,						
	'Major applications'	100%	100%	70.5%	*	*	*No figures or KPI's Provided
	'Major applications'	100%	96%	61.7%	*	*	*No figures or KPI's Provided
	'Major applications'	100%	98%	64%			

Ref	Description	Actual 2022 / 23	Target 2023 / 24	Quarter 1 Position	Current Progress	Direction of Travel	Supporting Commentary
PPT LI 05	No. of people killed or seriously injured (KSI) in road traffic collisions. (5 Year Av.)	28.8	N/A	25.4	*	*	*No figures or KPI's Provided
PPT LI 06	No. of children (<16) killed or seriously injured (KSI) in road traffic collisions. (5 year Av.)	4.2	N/A	2.8	*	*	*No figures or KPI's Provided
PPT LI 07	No. of people slightly injured in road traffic collisions. (5 Year Av.)	219	N/A	171	*	*	. *No figures or KPI's Provided
PPT LI 08	No. of people slightly injured in road traffic collisions.	157	N/A	152	*	*	*No figures or KPI's Provided
PPT LI 09	% of network where structural maintenance should be considered:						
	a) Principal Roads	1.9	2.00%	1	*	*	*No figures or KPI's Provided
	b) Non-Principal Roads	2	4.00%	2	*	*	*No figures or KPI's Provided
	c) Unclassified Roads	3	9.00%	9%	*	*	*No figures or KPI's Provided
PPT LI 10	Bus service punctuality, Part 1: The proportion of non-frequent scheduled services on time (%):						
	a) Percentage of buses starting route on time	Data unav ailabl e	99%	94.2	*	*	*No figures or KPI's Provided
	b) Percentage of buses on time at intermediate timing points	Data unav ailabl e	95%	78.46	*	*	*No figures or KPI's Provided
PPT LI 11	% of footpaths and Public Rights of Way (PROW) which are easy to use.	Data unav ailabl e	Data unavail able	Data unavail able	*	*	*No figures or KPI's Provided
PPT LI 12	% of bus stops with Quality Corridor accessibility features. (No. of stops – 583)	78% 455	80%	84.36	*	*	*No figures or KPI's Provided

# Waste and Environmental Improvement

# **Key Objectives / milestones**

\*To be provided in Quarter 2

# **Appendix 2: Progress Against Performance Indicators**

Ref	Description	Actual 2022/23	Target 2023/24	Quarter 1	Current Progress	Direction of Travel	Supporting Commentary
CE LI 18	Residual household waste per household.	601kg	600kg	162kg	U	$\Leftrightarrow$	This is an estimated figure which shows that household waste levels are slightly higher than in Q1 in the previous year. (Note - This is a cumulative figure and is subject to seasonal variation)
CE LI 19	Household waste recycled and composted.	35.4%	37%	40.1%	U	$\Leftrightarrow$	The Q1 figure is slightly higher than the same period last year. This is an estimated figure and is subject to seasonal variation so even though performance is slightly higher it is unclear at this stage if the target will be met.

# 7.0 Financial Statements

# **ECONOMY ENTERPRISE & PROPERTY DEPARTMENT**

# **Revenue Operational Budget at 30th June 2023**

	Annual Budget	Budget to Date	Actual Spend	Variance (Overspend)	Forecast Outturn
	Buuget	Date	Spend	(Overspend)	Outturn
	£'000	£'000	£'000	£'000	£'000
Expenditure					
Employees	5,155	1,319	1,309	10	39
Repairs & Mainenance	1,930	587	589	(2)	(2)
Premises	104	91	91	0	(3)
Energy & Water Costs	1,765	302	247	55	222
NNDR	793	683	676	7	7
Rents	165	77	77	0	0
Economic Regeneration Activities	37	3	3	0	0
Security	509	77	86	(9)	(30)
Supplies & Services	297	128	139	(11)	(45)
Supplies & Services - Grant	535	110	110	0	0
Grants to Voluntary Organisations	85	25	25	0	0
Total Expenditure	11,375	3,402	3,352	50	188
Income					
Fees & Charges Income	-803	-72	-62	(10)	(41)
Rent - Commercial Properties	-974	-186	-146	(40)	(158)
Rent - Investment Properties	-44	-13	-11	(2)	(6)
Rent - Markets	-853	-211	-191	(20)	(78)
Government Grant	-1,058	-130	-130	0	0
Reimbursements & Other Grant Income	-1,084	0	-4	4	6
Schools SLA Income	-294	-205	-169	(36)	(36)
Recharges to Capital	-232	-15	-15	0	0
Transfer from Reserves	-375	-217	-217	0	0
Total Income	-5,717	-1,049	-945	(104)	(313)
Net Operational Expenditure	5,658	2,353	2,407	(54)	(125)
Recharges					
Premises Support	2,006	502	502	0	0
Transport	23		6	0	0
Central Support	1,710		428		0
Asset Rental Support	4	0	0	0	0
HBC Support Costs Income	-7,728	-	-1,932		0
Net Total Recharges	-3,985		-996		0
Net Departmental Expenditure	1,673	1,357	1,411	(54)	(125)

## Comments on the above figures

Economy, Enterprise & Property is forecast to be £0.125m over budget at the end of the financial year with a current figure of net spend being £0.054m over budget for the first quarter of the year.

Due to the energy costs budget increasing significantly in 2023/24, the department is forecasting that it will be £0.264m under budget in year, but this is still predicted to be £0.484m higher than 2022/23, which is an increase of over 50%. The forecast will change over the following three quarters depending on the change in energy costs and usage over this time.

There has continued to be delays in recruiting across the department, and so the projection is currently that the department will be under budget by £0.039m on employee costs. It is important to note that the pay award has not yet been agreed for 2023/24 and this could drastically change employee costs if awards are agreed higher than those budgeted for.

As inflation is running much higher than originally predicted at the time of budget setting, supplies and services and security are predicted to overspend by £0.030m and £0.045m respectively. These budgets will be monitored closely throughout the financial year.

As in previous years, and the long recovery from the impact of the coronavirus pandemic, the financial challenges of commercial property rent continue to present a significant financial challenge. The department is currently predicting to under achieve it's income target by £0.158m. This position takes into account an approved saving of £0.120m letting out vacant space at Rutland House not being achieved.

The department is also projecting to under achieve on market rental income targets this financial year, as the occupancy rate continues to be low, this may be due to continued impact of introduction of customers having to pay for parking outside the market but hopefully footfall will increase before year end.

Early predictions also suggest budget shortfalls in fees and charges income and School SLA Income. Financial Management continue to work closely with the Department and remain focused on achieving a balanced budget at year end, increasing income and decreasing spend where possible. This will continue to be closely monitored as the year progresses and updates will be provided accordingly.

## **Approved 2023/24 Savings**

Please see Appendix A for details of progress towards achieving budget efficiency savings agreed by Council in February 2023.

#### **ECONOMY ENTERPRISE & PROPERTY DEPARTMENT**

## Capital Projects as of 30 June 23

	2023/24 Capital	Allocation to Date	Actual Spend to 30	Total Allocation
	Allocation	Date	June 2023	Remaining
Expenditure				<b>J</b>
3MG	138	12	12	126
Murdishaw	29	0	0	29
Equality Act Improvement Works	352	56	56	296
Solar Farm Extension	8	0	0	8
Foundry Lane Residential Area	2634	77	77	2557
Kingsway Learning Centre Improved Facilities	35	0	0	35
Roof Top Garden	35	0	0	35
Property Improvements	224	16	16	208
Runcorn Station Building Development	514	30	30	484
Waterloo Building	93	0	0	93
UK Shared Prosperity Fund	17	0	0	17
Town Deal				
- Unlock Runcorn	176	10	10	166
- Brindley Theatre Enhancement	359	42	42	317
- Creative & Digital Skills Facility	845	69	69	776
- Town Centre New Homes - Rutland Street	282	0	0	282
- Health & Education Hub	44	12	12	32
- High Street Connectivity	201	6	6	195
- Enterprise Hub	62	0	0	62
- Programme Management	200	0	0	200
Total Capital	6,248	330	330	5,918

## **Comments on the above figures**

**3MG** – HBC Field was sold in April 2023 for £11.9m. There are a small number of remaining plots that will form a portfolio of sites to be disposed of in 2023 / 2024.

**Murdishaw** – The department has worked in partnership with Onward Homes to develop a community scheme which includes the establishment of a new CIC who will run a new venture from the former boxing club. A scheme of environmental improvements has been initiated across the estate with some signage improvements completed. Discussions are ongoing with Community Development and Murdishaw Community Centre to make improvements to the external space and refurbish the allotment space to allow for the local community to develop its allotment project

**Equality Act Budget**- There are a number of access type schemes using the equality act budget this year.

**Solar Farm Extension** - It has now been operational for 2 years. No key issues have been identified. The system is performing in line with expectations in terms of energy produced and income.

**Foundry Lane** – Project progressing on schedule with all ground remediation works now complete. Due to pre grant expenditure and additional costs for the land swap with Beesley & Fildes, it was agreed by Executive Board that the programme will be increased by £1.7m for 2023/24.

**Kingsway Learning Centre Improvement Works –** Majority of the refurbishment works completed; redecoration works to the meeting rooms to be carried out.

**Property Improvements-** There are a number of projects against this code including Reroofing the Fitness suite at the Stadium, lift replacement at Kingsway Learning Centre, and reroofing 73 High Street.

Runcorn Station Building Development —PACE ES3has now been completed, following an options selection process and have agreed on a preferred option. Within Network Rail the project has been moved to the Capital Delivery Team, where a client remit document has been produced and being reviewed and agreed by partners, to prepare for a procurement exercise for a Stage 4 supplier to develop the single option and obtain an Approval in Principal.

**Waterloo Building -** Awaiting decision from Planning in respect of demolition, subject to approval being granted demolition will follow after a tender exercise.

**UKSF** – Halton submitted an Investment Plan to the CA for three strands of its UK Shared Prosperity Fund (UKSPF) programme – Town Centres; Local Culture, Arts and Heritage; Green, Resilient, Safe Communities. This amounts to £608k up to March 2025 and is a mix of capital and revenue.

**The Town Deal programme** –. The Town Deal programme covers a number of projects to strengthen the town centre economy, including Brindley Theatre Enhancement, Creative and Digital Skills Centre, Health and Education Hub, High Street Connectivity, Town Centre New Homes, Station Enterprise Facility, and Unlock Runcorn. Business cases for all projects have been submitted and approved. Work will continue on site for the next 3 years.

## **ECONOMY, ENTERPRISE AND PROPERTY DEPARTMENT**

Ref.	Service Area	Net	Description of	Sa	vings Va	lue	Current	Comments
		Budget £'000	Saving Proposal	23/24 £'000	24/25 £'000	25/26 £'000	Progress	
EEP1	Capital Works Team	N/A	Increase the level of fee income by increasing the percentage charged or charging by time, including those works not currently charged for.	10	0	0	<b>✓</b>	On target.
EEP4	Cleaning Services – Council Buildings	580	Review cleaning arrangements, with a focus on only emptying bins and cleaning toilets daily.	0	100	0	U	Until the accommodation review is complete, only limited savings will be made in 2024/25

EEP2	Caretaking & Security Services	641	A review and restructuring of caretaking arrangements.	0	52	0	U	Restructure will take place in 24/25. It is anticipated the full saving will not
			Reduce security cover at Halton Lea to provide opening/closing and then static guarding 7.00am to 7.30pm Monday to Friday, and 9.30am to 3.00pm on Saturdays to cover the opening hours of Halton Direct Link.	35	0	0	*	be met in year.  Cannot achieve savings for security due to anti-social behaviour in Halton Lea. Police have advised security is kept on site until this is resolved.
EEP5	Corporate Buildings	927	Generate additional rental income by providing additional office space for external organisations at Rutland House, by letting out the remaining three floors.	120	0	0	<b>✓</b>	Reflected in 2023/24 budget.
EEP6	Facilities Managemen t	165	Restructure the team in light of an expression of interest for retirement.	44	0	0	<b>✓</b>	Reflected in 2023/24 budget.
EEP8	Technical Support & Market Team	392	Restructuring of the team	98	0	0	<b>✓</b>	Reflected in 2023/24 budget.
	Economy, Enter tment	prise & Pr	operty	307	152	0		

# **Planning, Provision and Transportation Department**

# Revenue Budget as at 30 June 2023

	Annual	Budget to	Actual	Variance	Forecast
	Budget	Date	Spend	(Overspend)	Outturn
	£'000	£'000	£'000	£'000	£'000
Expenditure					
Employees	5,149	1,157	1,181	(24)	(94)
Efficiency Savings	-100	0	0	Ó	Ô
Premises	211	74	63	11	45
Hired & Contracted Services	115	34	48	(14)	(54)
Supplies & Services	113	65	107	(42)	(168)
Street Lighting	1,766	126	67	59	236
Highways Maintenance - Routine & Reactive	1,583	203	213	(10)	(38)
Highways Maintenance - Programmed Wor	1,567	203	212	(9)	(38)
Fleet Transport	1,410	296	334	(38)	(151)
Bus Support - Halton Hopper Tickets	52	16	9	7	29
Bus Support	458	63	73	(10)	(40)
Grants to Voluntary Organisations	31	30	30	0	0
NRA Levy	73	72	72	0	0
LCR Levy	882	220	220	0	0
Contribution to Reserves	359	0	0	0	0
Total Expenditure	13,669	2,559	2,629	(70)	(273)
Income					
Sales & Rents Income	-101	-18	-14	. ,	(16)
Planning Fees	-738	-129	-111	(18)	0
Building Control Fees	-242	-38	-30	(8)	(31)
Other Fees & Charges	-932	-261	-248	(13)	(52)
Grants & Reimbursements	-179	-148	-148	0	0
Government Grant Income	-32	-32	-32	0	0
Halton Hopper Income	-54	-4	-1	(-)	(13)
Recharge to Capital	-317	-50	-8	` /	(168)
LCR Levy Reimbursement	-882	-220	-220	0	0
Contribution from Reserves	-489	-489	-489		0
Total Income	-3,966	-1,389	-1,301	(88)	(280)
N 10 () 15 ()	0.700	4 470	4 000	(450)	(550)
Net Operational Expenditure	9,703	1,170	1,328	(158)	(553)
Recharges					
Premises Support	509	127	127	0	0
Transport	591	126	162		(146)
Central Support	1,432		358		
Asset Rental Support	1,432 686	0	0		
HBC Support Costs Income	-885	-221	-221		0
Transport Recharge Income	-3,764	-880	-1,027		588
Net Total Recharges	-3,76 <del>4</del> -1,431	-490	-1,02 <i>1</i> - <b>601</b>		442
Net i otal Necharges	-1,431	-430	-001	111	442
Net Departmental Expenditure	8,272	680	727	(47)	(111)

## **Comments on the above figures**

### **Financial Position**

The current position for the PPT department is £0.047m over budget with a projected full financial year outturn of £0.111m over the approved budget.

## **Comparison to Previous Quarter**

The projected outturn is already forecast to differ from the 2022/23 outturn due to a lack of income across the department which is mentioned later in this report with more detail.

## **Supporting Information**

As in previous years budget holders are working closing with the Finance Officers to ensure a balanced budget is achieved. Wherever capital expenditure is being prioritised in order to relieve pressure on the revenue budgets.

Employee expenditure is predicted to be over budget at the end of the financial year due to the increased ask of drivers for client transport. This is then offset in the income section where the staffing expenditure is then recharged out to other departments.

Supplies and services and contracted services are projected to be over budget as in previous years due to survey costs and plans that will be required in the Planning division. Halton also has a contract with MEAS (Merseyside Environmental Advisory Service) which is hosted by Sefton LA. This is used to provide Halton with advice in relation to ecology, waste, environmental impact assessments and local plans. Although the expenditure on the contract is over the allocated budget, it would cost Halton considerably more to provide this advice in house. Legal fees are also projected to be over budget due to external legal advice being required in the Planning section.

The street lighting expenditure is projected to come in under budget as per the previous financial year. Various actions have been taken to decrease the amount of power being used such as lights being turned off 12am – 6am on some routes and over 80% of HBC owned street lighting stock of around 20,500 columns have been upgraded to LED.

Highways maintenance budgets are projected to be over budget. Capital is again being utilised where appropriate. The report is again broken down into routine and reactive schemes and programmed works so the various areas can be looked at in more detail.

Fleet transport has seen an increase in costs across fuel and parts which reflects the outturn in 2022/23 financial year. This then has a knock-on effect to the costs being recharged out to the other areas of the authority. There is also a significant delay in the time it takes from placing an order and receiving the goods. Every effort is being made to prolong fleet replacements but this also has a negative impact on the cost of repairs as they then increase.

Halton Hopper is predicted to under spend on expenditure but also not achieve its income target due to an anticipated decline which stems from a change in travel patterns. This has arisen from the £2 fare that has been introduced which results in travel becoming cheaper when purchasing individual trips, rather than using the Halton Hopper ticket which covers a set period. Student Hopper tickets have also declined due to the college entering into a contract themselves with a Warrington bus company.

Bus Support is also projected to be over budget due to an estimated £0.170m of additional costs which will have to be picked up this financial year due to withdrawals of other companies. These changes will come in towards the end of September and therefore the budget is monitored closely. Contractors have also been pushing for increases in contract values.

Sales income at the Lowerhouse Lane Depot is not expected to reach its income target. Covid-19 is still playing a part in income generation due to DfT suspending MOT requirements for 6 months during the lockdown periods. When the Depot opened again it was not able to meet the demand for vehicles due to lack of staff, and therefore customers went to other garages and didn't return. They have also been understaffed for around 3 financial years now.

There is a slight downturn in the number of applications being received. However, this has been mitigated by Government increasing Planning Fees at a higher than forecast. Therefore planning fee income for the year is expected to be in line with the budgeted target.

Building control income is currently under its income target but it is hoped that a number of major housing schemes will soon be approved and therefore this will filter through to the income. Again this is being monitored closely.

As in previous years the recharge of salaries to capital schemes will not achieve its income target due to a lack of traditional capital projects and therefore there is less opportunity to capitalise. There is a relationship between the under achievement of income and the lack of staff within the Highways division which means staff are not available to carry out works on capital schemes and therefore cannot be recharged out to generate income.

Transport income recharges will be over on its income target, but these are offset by overspends in the other departments as mentioned in the above fleet transport costs.

## **Approved 2023/24 Savings**

Savings that were put forward for 2023/24 can be seen in Appendix A at the end of this report

## **Risks/Opportunities**

Across the whole department inflation has significantly driven costs up and every division is bearing the cost of this. The Highways and Logistics divisions are seeing the largest impact of this when purchasing materials / fuel / parts for vehicles etc.

## Capital Projects as at 30<sup>th</sup> June 2023

	2023-24			Total
Project Title	Capital	Allocation	Actual	Allocation
	Allocation	to Date	Spend	Remaining
	£'000	£'000	£'000	£'000
Local Transport Plan				
Total Bridge & Highway Maintenance	3,133	75	75	3,058
Integrated Transport	549	0	0	549
CRSTS	7,140	617	617	6,523
SJB – Decoupling	0	0	0	0
Runcorn Busway	239	25	25	214
East Runcorn Connectivity (ERC)	1,577	785	785	792
A56 Reconstruction	947	0	0	947
Dukesfield ATL (Waterloo Bridge)	0	902	902	(902)
LCWIP Phase 2 Daresbury	5,783	122	122	5,661
ATF3 Murdishaw to Whitehouse	3,000	0	0	3,000
ATF4 Widnes Town Centre Accessibility	122	0	0	122
SUD Green Cycle	0	2	2	(2)
Total Local Transport Plan	22,490	2,528	2,528	19,962
Halton Borough Council Schemes				
Street Lighting	876	7	7	869
Lighting Upgrades	1,269	85	85	1,184
Silver Jubilee Bridge - Lighting	531	0	0	531
Risk Management	578	1	1	577
Fleet Vehicles	6,280	49	49	6,231
SUD Green Cycle	0	0	0	0
Widnes Loops	0	0	0	0
Total Halton Borough Council Schemes	9,534	142	142	9,392
Total Capital Expenditure	32,024	2,670	2,670	29,354

## **Comments on the above figures**

The East Runcorn Connectivity (ERC) project is currently being redefined which will focus on the major maintenance of the A56 and 5 active travel links within Halton. The scheme is on track and communication is in place with LCR to secure additional funding for detailed design and full costing profiling. This will include consultation with members, shareholders and public.

Dukesfield and Waterloo Bridge are now reopened. The original grant funding has now been fully spent and conversations are under way with LCR in relation to further funding for this financial year.

CRSTS replaces the historical grant funding from the DfT. It is broken down into various areas such as carriageway maintenance, footway maintenance, street lighting and structures. Expenditure is low in Q1 as payments will mostly occur towards the end of the financial year as in previous reports.

The A56 project is in support of the new junction completion for the Redrow development which overlaps with the ERC scheme mentioned above. This scheme is in abeyance until further funding for the ERC is announced, therefore expenditure will be minimal.

LCWIP Phase 2 Runcorn to Daresbury is currently underway on Long Benton Way. A change request is currently being put to the CA as the allocation of £5.7m is not anticipated to be fully spent due to reduced scope of the scheme.

ATF3 Murdishaw to Whitehouse is currently not on site but is due to start imminently.

The fleet replacement scheme is being utilised only, when necessary, as every vehicle is being retained if it is cost effective. Only when vehicles are past the point of being economically viable for repair are they then replaced. With the rise of inflation there has been a significant increase in the cost of new vehicles when ordered in comparison to previous financial years. There are also exceptionally long lead times when orders are placed to the time of them being delivered due to the worldwide shortage of semiconductors.

## POLICY, PLANNING AND TRANSPORTATION DEPARTMENT

Ref.	Service Area	Net	Description of	Sa	vings Va	lue	Current	Comments
		Budget	Saving Proposal	23/24	24/25	25/26	Progress	
		£'000		£'000	£'000	£'000		
PPT1	Fleet Management & Maintenance	400	Reduction in the annual contribution to the Fleet Replacement Reserve.	40	0	0	<b>✓</b>	Budget has already been removed and saving will be met in full
PPT2	Transport	484	Reduction in the provision of subsidised bus grants. Currently, 14 bus services are subsidised through contracts where there are no commercial services. Passenger utilisation of routes would be assessed to see where reductions can be applied with the least impact upon services.	50	0	0	×	Budget has already been removed but the expenditure is expected to see a significant rise as mentioned in the Q1 report. Therefore it is unlikely that the budget will see the saving.
PPT4	Schemes and Maintenance	1,056	Reduction of 6% in the programmed road maintenance budget.	60	0	0	<b>✓</b>	Budget has already been removed and saving will be met in full

PPT5	School Crossings	70	Approach the Schools Forum to seek a contribution of at least 50% towards funding the school crossing patrol service, which is a non-statutory service.	35	0	0	U	Still waiting to take a report to Schools Forum to discuss further action
PPT6	Traffic	N/A	Consider introducing civil traffic enforcement for traffic violations. Employ private sector civil enforcement officers to issue fines and generate income. It would take 12 months to apply for powers from the DFT and put the scheme in place. The Environment & Urban Renewal Policy & Performance Board will consider this via a Topic Group.	0	150	0	U	This is a complex piece of work to take forward, it requires DfT to grant powers to Halton. The project also needs resourcing, and the department is still awaiting capacity from the Accelerated Growth project.
Total	Total Policy, Planning & Transportation			185	150	0		
Depar	Department							

## **Community and Greenspace**

## Revenue Budget as at 30 June 2023

	Annual	Budget to	Actual	Variance	Forecast
	Budget	Date	Spend	(Overspend)	Outturn
	£'000	£'000	£'000	£'000	£'000
Expenditure					
Employees	17,061	3,700	3,667	33	(50)
Premises	3,685	1,017	1,033	(16)	(63)
Supplies & Services	1,598	553	526	27	108
Hired & Contracted Services	527	128	151	(23)	(93)
Book Fund	140	62	62	0	0
Food Provisions	371	54	87	(33)	(72)
School Meals Food	1,965	526	500	26	50
Miscellaneous Transport Costs	117	35	38	(3)	(8)
Other Agency Costs	601	159	140	19	16
Waste Disposal Contracts	6,865	1,810	1,804	6	34
Grants to Voluntary Organisations	67	38	38	0	8
Grant to Norton Priory	172	87	87	0	0
Capital Financing	201	0	0	0	0
Total Expenditure	33,370	8,169	8,133	36	(70)
Income					
Sales Income	-3,974	-922	-795	(127)	(308)
Fees & Charges Income	-5,741	-1,800	-1,800	0	0
Rental Income	-221	-72	-73	1	5
Government Grant Income	-595	-595	-595	0	0
Reimbursements & Other Grant Income	-685	-389	-389	(0)	0
SLA Income	-2,391	-627	-543	(85)	(286)
Internal Fees Income	-592	-83	-72	(11)	(52)
Capital Salaries	-173	-25	-26	0	(9)
Transfers From Reserves	0	71	71	0	0
Total Income	-14,373	-4,442	-4,221	(221)	(650)
Net Operational Expenditure	18,997	3,727	3,912	(185)	(720)
Tot o porational Exponential	10,007	J,121	J,U 12	(100)	(123)
Recharges					
Premises Support	1,825	456	456	0	0
Transport	2,046		517	(5)	
Central Support	3,856		966	0	
Asset Rental Support	199		0	0	
HBC Support Costs Income	-540		-140	0	0
Net Total Recharges	7,386		1,799		(20)
10t 10tal Nechanges	7,500	1,134	1,733	(3)	(20)
Net Departmental Expenditure	26,383	5,521	5,711	(190)	(740)

## **Comments on the above figures**

## **Financial Position**

The net department spend is £0.190m over budget at the end of Quarter 1 and the estimated outturn overspend against budget for 2023/24 is £0.740m.

Net employee spend is estimated to be slightly over the approved budget at the end of the financial year. The forecast outturn includes the pay increase proposal of £1,925 for all grades with the exception of a 3.5% increase for DM and above scales.

Whilst the proposed pay deal is over what had been included within the budget this is mitigated by a number of vacancies within leisure services and reduced casual usage in line with 2022/23 actual data.

Premises costs for cemeteries is overspent as contractors have been used for grass cutting services due to staff absences. Frank Myler Pavillion water meter charges is significantly higher than budget. Stadium premises electricity estimated outturn is based on previous years spend and will be reviewed during the course of the year.

Food Provisions is overspent due to the increasing inflationary food costs from suppliers. School Meals food underspend is reflected in the underachievement of sales income.

Whilst it is currently forecast that waste disposal spend will be within the approved budget for the year this comes with a certain amount of caution. Waste disposal forecast cost is based on estimated tonnage of waste and the department is still waiting on invoices to be presented for previous years.

Sales income for the year is expected to underachieve compared to the budgeted income target. Shortfalls in income in the Leisure Centres and the Stadium plus a reduction in room hire at Community Centres and Libraries are forecast to contribute towards lower income levels.

School Meals SLA income is forecast to underachieve by £0.286m over the course of the year but this will be mitigated by reduced staffing costs.

## **Approved 2023/24 Savings**

Please see Appendix A for details of progress towards achieving budget efficiency savings agreed by Council in February 2023.

#### Capital Projects as at 30 June 2023

Project Title	2023/24 Capital Allocation £'000	Allocation to Date £'000	Actual Spend £'000	Total Allocation Remaining £'000
Stadium Minor Works	34	2	0	34
			0	
Brookvale Pitch Refurbishment	28	1	13	15
Halton Leisure Centre	15,056	5,096	6,882	8,174
Open Spaces Schemes	851	82	45	806
Children's Playground Equipment	105	10	6	99
Upton Improvements	13	0	0	13
Crow Wood Park Play Area	12	0	1	11
Landfill Tax Credit Schemes	340	26	0	340
Runcorn Town Park	284	79	91	193
Spike Island / Wigg Island	1,023	241	4	1,019
Pickerings Pasture Café	520	125	0	520
Litter Bins	20	1	0	20
Totals	18,286	5,663	7,042	11,244

## **COMMUNITY & GREENSPACE DEPARTMENT**

Ref.	Service	Net	Description of	Sa	vings Va	lue	Current	Comments
	Area	Budget £'000	Saving Proposal	23/24 £'000	24/25 £'000	25/26 £'000	Progress	
COMM 1	The Brindley Theatre	64	Reduce Box Office opening hours from 10am-5pm Monday-Friday to 10am-2pm. Currently 80% of tickets are purchased online or by telephone and this is increasing each year.	10	0	0	U	Box Office core opening hours were reduced to 5 hours (Mon – Fri) 10am – 3pm. They will be realigned to 4 hours daily 11am – 3.00pm (Mon – Fri) from 1 September onwards.
			Replace all non- LED lighting in the building. This is estimated to reduce on-stage energy costs by 75%.					No LED lighting has yet been installed but is planned for later in the financial year.
COMM 3	Sport & Recreatio n	471	Restructuring the roles and responsibilities of the Sports Development Team	0	36	0	<b>✓</b>	On track to meet savings identified for 2024/25.
COMM 4	Stadium & Catering Services	751	Franchise the concourse only catering services to an external operator.  An organisational restructure is currently being implemented for Stadium & Catering Services to reflect recent service changes.	50	0	0		

COMM	Δrea	170	Reduce the hace	120	-120	n		Implemented in
COMM 6	Area Forums	170	Reduce the base budget provision to £50k temporarily for one year, with all unspent monies in 2022/23 (currently £120k) being carried forward to be spent by the relevant Area Forums in 2023/24. The base budget position will then be reviewed for	120	-120	0	✓	Implemented in 2023/24 budget setting.
COMM 5	Stadium & Catering Services – School Meals	12	Cease to deliver the school meals service, which has made significant losses of over £200,000 for a number of years and is forecast to make a similar loss by year-end. Work would be undertaken with schools over the next two years to support them to secure an alternative means of delivery, whether in-house or via an external provider.	0	0	12	<b>✓</b>	Work underway in school meals being delivered through alternative means
Total Cor	nmunity & En	vironmer	nt Department	230	-84	12		

# 8.0 Application of Symbols

Symbols are used in the following manner:

# **Progress Symbols**

Symbol		<u>Objective</u>	Performance Indicator
Green	✓	Indicates that the <u>objective is on course</u> to be achieved within the appropriate timeframe.	Indicates that the annual target <u>is</u> on course to be achieved.
Amber	U	Indicates that it is <u>uncertain or too early</u> to say at this stage whether the milestone/objective will be achieved within the appropriate timeframe.	Indicates that it is <u>uncertain or too</u> <u>early to say at this stage</u> whether the annual target is on course to be achieved
Red	×	Indicates that it is <u>highly likely or certain</u> that the objective will not be achieved within the appropriate timeframe.	Indicates that the target will not be achieved unless there is an intervention or remedial action taken.
Direction of Travel I	ndicator		

Green	1	Indicates that performance <i>is better</i> as compared to the same period last year.
Amber	$\Leftrightarrow$	Indicates that performance <i>is the same</i> as compared to the same period last year.
Red	#	Indicates that performance <i>is worse</i> as compared to the same period last year.
N/A	N/A	Indicates that the measure cannot be compared to the same period last year.